## Strategic Planning Process Timetable 2014/15

Month	Activity
June 2013	Strategy and Resources Committee receives the strategic planning process timetable 2014/15
	The Annual Report 2012/13 (Annual Statement of Assurance) is developed.
	Consolidated Integrated Risk Management Planning (IRMP) / 2020 planning activities
	Audit and Performance Management Committee receives the quarterly performance monitoring report.
July 2013	<ul> <li>Fire Authority</li> <li>Considers key issues arising from the final accounts</li> <li>Approves budget carry forwards, reserves and provisions</li> </ul>
	The following activities commence in July and continue throughout the year:
	Officers review Directorate and Departmental Plans and revenue and capital budgets, together with financial plans with partner organisations.
	Service Management Team (SMT) receives monthly reports on capital and revenue spending / efficiencies (including pay guidelines) and progress on the Service Transformation Programme.
	Consolidated IRMP / 2020 planning activities
	The Risk Register is reviewed, together with the level and nature of, and potential calls on, reserves.
	Lead officers and the Partnership Scrutiny Group consider any partnership resource needs.
	Directorate heads review service pressures and capital programmes. Bids or project appraisals are developed and Public Value savings reviewed.
September 2013	<ul> <li>Audit and Performance Management Committee</li> <li>Approves and signs the Annual Governance Statement 2012/13 and Improvement Plan 2013/14 for inclusion in the Final Accounts</li> <li>Approves the 2012/13 Statement of Accounts</li> <li>Approves the 2012/13 Annual Report (Annual Statement of Assurance)</li> <li>Receives the quarterly performance monitoring report</li> </ul>



Month	Activity
September 2013	<ul> <li>Fire Authority</li> <li>Receives a report, detailing proposed future budget strategy, and confirms assumptions to enable officers to begin financial planning for 2014/15 and later years</li> <li>Approves the budget process, setting out the detailed issues, which it wishes officers to explore</li> <li>Receives a report on the IRMP / 2020 consultation. The outcome of departmental impact assessments is reported for consideration.</li> </ul>
November 2013	<ul> <li>Strategy and Resources Committee develops 2014/15 service and budget recommendations for the Fire Authority to consider, which include the following:</li> <li>Receives a report from officers on the budget: <ul> <li>i Changes to the base budget, i.e. the net cost of delivering the policies and services currently approved;</li> <li>ii Pay and Prices contingency, i.e. the sum required to meet pay awards and price increases that are not currently known and budgeted;</li> <li>iii Service efficiencies;</li> <li>iv Service growth and savings (from the IRMP / 2020 / Public Value);</li> <li>v The cost, both capital and revenue, of new, and previously unapproved, capital projects, i.e. new starts scheduled from 2014/15 onwards; and</li> <li>vi Changes to reserves and balances.</li> </ul> </li> <li>Considers budget proposals for the 2014/15 consultation process with the public and stakeholders</li> </ul>
December 2013	<ul> <li>Fire Authority:</li> <li>Receives 2014/15 service and budget recommendations from the Strategy and Resources Committee (the Committee reports are appended as 'the Green Book')</li> <li>Budget consultation</li> <li>The 2014/15 Service Plan is developed.</li> </ul>
January 2014	<ul> <li>Strategy and Resources Committee finalises budget recommendations.</li> <li>Budget consultation</li> <li>Officers refine and produce the draft 2014/15 Service Plan and performance measures.</li> <li>Officers develop Directorate / Departmental Plans.</li> <li>The outcome of the full IRMP / 2020 impact assessments and a decision on recommendations for proposals to be taken forward for full consultation</li> </ul>

Month	Activity
February	Fire Authority
2014	<ul> <li>Sets the precept and approves the Medium Term Corporate Plan 2014/18</li> </ul>
	Considers the draft 2014/15 Service Plan and performance measures
	Agree IRMP / 2020 proposals for consultation
	Officers develop Directorate / Departmental Plans.
March 2014	<b>Strategy and Resources Committee</b> agrees performance measures and Service Plan 2014/15 for recommendation to the Fire Authority.
	Officers develop and refine Directorate / Departmental Plans.
April 2014	Fire Authority agrees performance measures.
	The Service Plan 2014/15 and supporting Directorate / Departmental plans come into effect.

## Note

The Strategic Risk and Planning Group will be convened throughout the year to consider IRMP / 2020 issues, prior to Strategy and Resources Committee and Fire Authority meetings.

